AMATHOLE
DISTRICT MUNICIPALITY

2026/27
SDBIP

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN



AMAHLATHI LOCAL MUNICIPALITY
GREAT KEI MUNICIPALITY
MNQUMA LOCAL MUNICIPALITY
NGQUSHWA MUNICIPALITY
RAYMOND MHLABA MUNICIPALITY

INTRODUCTION AND OVERVIEW

AMATHOLE DISTRICT MUNICIPALITY

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INTRODUCTION AND OVERVIEW



AMATHOLE
DISTRICT MUNICIPALITY

1. INTRODUCTION & OVERVIEW

PURPOSE OF THE REPORT

The purpose of this report is to submit the 2026/27 Service Delivery and Budget Implementation Plan (SDBIP) for approval. The SDBIP indicates the planned performance targets of Amathole District Municipality for the period 1 July 2026 to 30 June 2027.

The Top Layer of the SDBIP is made up of the following components:

- One year detailed plan, with a three year capital plan
- The necessary components includes:
  - Monthly projection of revenue to be collected for each Source
  - Monthly projection of expenditure (operating and capital) and revenue for each vote
  - Quarterly projection of service delivery targets and performance indicators for each vote

LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 require that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1) (c) (ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

The SDBIP serves as a “Contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis.

The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council. This enables the mayor and municipal manager to be pro-active and take remedial steps, if necessary, in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP. Both these SDBIP layers will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible.

INSTITUTIONAL SDBIP

Circular 13, as well as the municipal budget and reporting regulations prescribe that the Municipal Manager must submit the Top Layer of the SDBIP to the Executive Mayor, for approval, within 14 days after the approval of the annual budget. The Top Layer SDBIP must be approved by the Executive Mayor within 28 days after the budget has been approved, to ensure compliance with the above mentioned legislation and published on the municipal website. Only the Top Layer SDBIP will be made public and tabled before the council.

The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes are made in the service delivery targets and performance indicators, this must be done following approval of an adjustments budget (section 54(1) (c) of MFMA). This is necessary to ensure that the Executive Mayor and Municipal Manager do not revise service delivery targets downwards in the event where there is poor performance.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

PROCESS FOR COMPILING THE SDBIP

The Top Layer SDBIP was drafted through a one-on-one consultation with all the departments. After the completion of the draft Top Layer SDBIP, the Municipal Manager had a session with his directors to finalise the Top Layer SDBIP. Subsequently, one on one sessions were held with heads of Departments to discuss and draft the Departmental SDBIP's.

The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, COGTA KPI's and IDP objectives
- Alignment with the budget
- Areas to be addressed and root causes of the Auditor General management letter

STRATEGIC MAP



AMATHOLE
DISTRICT MUNICIPALITY

AMAHLATHI LOCAL MUNICIPALITY
GREAT KEI MUNICIPALITY
MNQUMA LOCAL MUNICIPALITY
NGQUSHWA MUNICIPALITY
RAYMOND MHLABA MUNICIPALITY

2. STRATEGIC MAP

<table>
<tr><td colspan="6">AMATHOLE DISTRICT MUNICIPALITY: STARTEGC MA 2026/27</td></tr>
<tr><td>Vision</td><td>Mission</td><td colspan="2">Municipal KPA</td><td colspan="2">Strategic Objectives</td></tr>
<tr><td rowspan="7">Commitment towards selfless, excellent and sustainable service to all our communities</td><td rowspan="7">The Amathole District Municipality, in its developmental mandate, is dedicated in contributing to:
• Ensuring equal access to socio-economic opportunities.
• Building the capacity of local municipalities within ADM’s area of jurisdiction.
• Ascribe to a culture of accountability and clean governance.
• Sound financial Management.
• Political and Administrative interface to enhance to enhance god service delivery.
• Contributing to the betterment of our communities through a participatory development process</td><td rowspan="7">1</td><td rowspan="7">Municipal Transformation and Institutional Development</td><td>MTI 1</td><td>To achieve a lean and affordable structure which is in line with the powers & functions of ADM by 2027</td></tr>
<tr><td>MTI 2</td><td>To ensure district wide monitoring and evaluation of IDP by 2027</td></tr>
<tr><td>MTI 3</td><td>To maximally utilize the Human Resources for improved Service Delivery by 2027</td></tr>
<tr><td>MTI 4</td><td>To improve the human capital profile of the District 2027</td></tr>
<tr><td>MTI 5</td><td>To ensure an efficient, effective and economical usage of fleet that enables basic service delivery by 2027.</td></tr>
<tr><td>MTI 6</td><td>To improve electronic documents and records Management System by 2027</td></tr>
</table>

AMATHOLE DISTRICT MUNICIPALITY: STARTEGC MA 2026/27					
Vision	Mission	Municipal KPA		Strategic Objectives	
Commitment towards selfless, excellent and sustainable service to all our communities	The Amathole District Municipality, in its developmental mandate, is dedicated in contributing to: • Ensuring equal access to socio-economic opportunities. • Building the capacity of local municipalities within ADM's area of jurisdiction. • Ascribe to a culture of accountability and clean governance. • Sound financial Management. • Political and Administrative interface to enhance to enhance god service delivery. • Contributing to the betterment of our communities through a participatory development process	2	Basic Service Deliver and Infrastructure Investment	SDI 1	Improved water and waste water quality through an inclusive and integrated approach by 2027
				SDI 2	To provide safe adequate infrastructure and safe drinking water to all communities by 2027
				SDI 3	Renew and maintain the water and sanitation Infrastructure Assets by 2027
				SDI 4	To provide sustainable and environmentally friendly sanitation Services to all communities by 2027
				SDI 5	Formalize illegal Connections and ensure all "key" consumers are accurately billed BY 2027
		3	Local Economic Development	LED 1	To ensure sound and sustainable financial Institution by 2027
				LED 2	To promote a holistic sustainable regional economic development by 2030

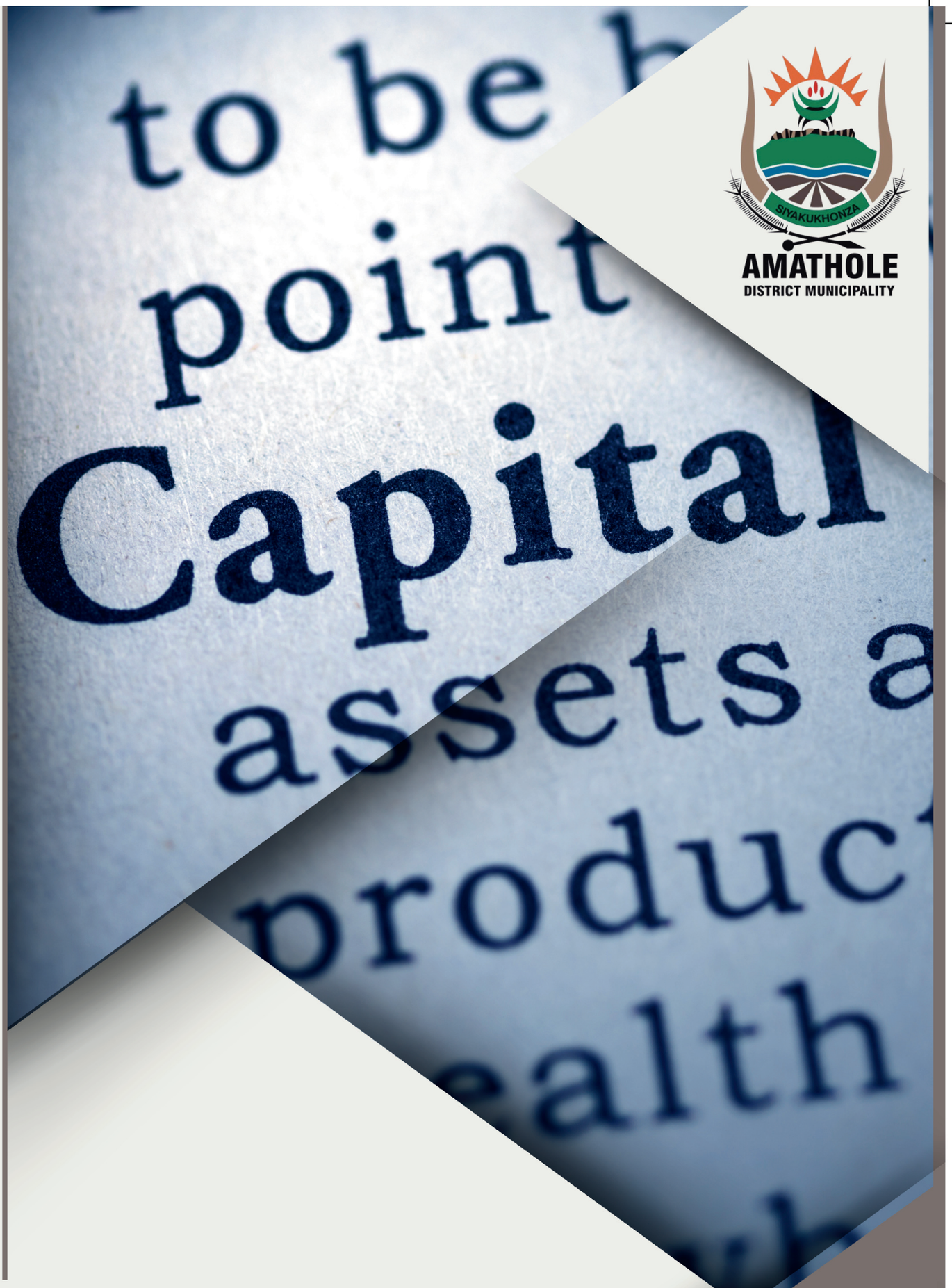
AMATHOLE DISTRICT MUNICIPALITY: STARTEGC MA 2026/27					
Vision	Mission	Municipal KPA		Strategic Objectives	
Commitment towards selfless, excellent and sustainable service to all our communities	The Amathole District Municipality, in its developmental mandate, is dedicated in contributing to: • Ensuring equal access to socio-economic opportunities. • Building the capacity of local municipalities within ADM's area of jurisdiction. • Ascribe to a culture of accountability and clean governance. • Sound financial Management. • Political and Administrative interface to enhance to enhance god service delivery. • Contributing to the betterment of our communities through a participatory development process	4	Municipal Financial Viability	MFV 1	To ensure sound and sustainable financial Institution by 2027
				MFV 2	To ensure sound and sustainable management of municipal finances by 2027
		5	Good Governance and Public Participation	GGP 1	Enhance Communication between ADM and External Stake Holders by 2027
				GGP 2	To ensure clean and accountable governance in the district by 2027

FINANCIAL COMPONENT



AMATHOLE
DISTRICT MUNICIPALITY

COMPONENT 1 - MONTHLY OPERATING CAPITAL EXPENDITURE



AMATHOLE
DISTRICT MUNICIPALITY

Choose name from list - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Capital Expenditure - Functional	1															
Governance and administration		**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**1,368**	**16,411**	**16,953**	**16,783**
Executive and council		15	15	15	15	15	15	15	15	15	15	15	15	180	186	184
Finance and administration		1,353	1,353	1,353	1,353	1,353	1,353	1,353	1,353	1,353	1,353	1,353	1,353	16,231	16,767	16,599
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**3**	**30**	**31**	**31**
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		3	3	3	3	3	3	3	3	3	3	3	3	30	31	31
Economic and environmental services		**385**	**385**	**385**	**385**	**385**	**385**	**385**	**385**	**385**	**385**	**385**	**385**	**4,620**	**4,772**	**4,725**
Planning and development		385	385	385	385	385	385	385	385	385	385	385	385	4,620	4,772	4,725
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**47,323**	**567,874**	**682,310**	**636,429**
Energy sources		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water management		40,145	40,145	40,145	40,145	40,145	40,145	40,145	40,145	40,145	40,145	40,145	40,145	481,744	610,450	564,725
Waste water management		7,177	7,177	7,177	7,177	7,177	7,177	7,177	7,177	7,177	7,177	7,177	7,177	86,130	71,861	71,704
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**588,935**	**704,066**	**657,968**
Funded by:																
National Government		41,780	41,780	41,780	41,780	41,780	41,780	41,780	41,780	41,780	41,780	41,780	41,780	501,361	631,666	586,292
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**41,780**	**501,361**	**631,666**	**586,292**
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		5,841	5,841	5,841	5,841	5,841	5,841	5,841	5,841	5,841	5,841	5,841	5,841	70,087	72,400	71,676
Total Capital Funding		**47,621**	**47,621**	**47,621**	**47,621**	**47,621**	**47,621**	**47,621**	**47,621**	**47,621**	**47,621**	47,621	47,621	571,448	704,066	657,968

COMPONENT 2 - MONTHLY OPERATING EXPENDITURE BY SOURCE



AMATHOLE
DISTRICT MUNICIPALITY

Choose name from list - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure																
Employee related costs		71,011	71,011	71,011	71,011	71,011	71,011	71,011	71,011	71,011	71,011	71,011	71,010	852,127	892,617	937,248
Remuneration of councillors		1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	1,520	18,240	19,151	20,109
Bulk purchases - electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Inventory consumed		27,499	27,499	27,499	27,499	27,499	27,499	27,499	27,499	27,499	27,499	27,499	27,499	329,987	328,290	344,677
Debt impairment		32,026	32,026	32,026	32,026	32,026	32,026	32,026	32,026	32,026	32,026	32,026	32,026	384,313	407,372	388,935
Depreciation, amortisation and impairment		9,403	9,403	9,403	9,403	9,403	9,403	9,403	9,403	9,403	9,403	9,403	9,403	112,838	119,157	126,998
Interest, Dividends and Rent on Land		953	953	953	953	953	953	953	953	953	953	953	953	11,440	11,818	12,196
Contracted services		16,382	16,382	16,382	16,382	16,382	16,382	16,382	16,382	16,382	16,382	16,382	16,382	196,585	222,014	244,664
Transfers and subsidies		1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	1,572	18,865	18,993	19,120
Irrecoverable debts written off		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational costs		24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,700	24,699	296,395	305,673	318,151
Disposal of Fixed and Intangible Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,065**	**2,220,790**	**2,325,085**	**2,412,098**

COMPONENT 3 - MONTHLY REVENUE BY SOURCE



AMATHOLE
DISTRICT MUNICIPALITY

Choose name from list - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue																
Exchange Revenue																
Service charges - Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Water		40,715	40,715	40,715	40,715	40,715	40,715	40,715	40,715	40,715	40,715	40,715	40,715	488,574	519,349	550,510
Service charges - Waste Water Management		13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	13,566	162,796	172,564	182,918
Service charges - Waste Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sale of Goods and Rendering of Services		652	652	652	652	652	652	652	652	652	652	652	652	7,822	9,211	9,761
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		9,113	9,113	9,113	9,113	9,113	9,113	9,113	9,113	9,113	9,113	9,113	9,113	109,359	115,921	122,876
Interest earned from Current and Non Current Assets		3,239	3,239	3,239	3,239	3,239	3,239	3,239	3,239	3,239	3,239	3,239	3,239	38,866	41,198	43,670
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		59	59	59	59	59	59	59	59	59	59	59	59	711	753	799
Licence and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Special rating levies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Construction Contract Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Development Charges		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Non-Exchange Revenue																
Property rates		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licences or permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		540,890	5,820	6,316	2,297	907	424,660	–	3,495	324,254	–	–	–	1,308,639	1,373,747	1,407,586
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Fixed and Intangible Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**608,234**	**73,164**	**73,660**	**69,641**	**68,251**	**492,004**	**67,344**	**70,839**	**391,598**	**67,344**	**67,344**	**67,344**	**2,116,768**	**2,232,744**	**2,318,120**

COMPONENT 4 - REVENUE AND EXPENDITURE BY VOTE



AMATHOLE
DISTRICT MUNICIPALITY

Choose name from list - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote																
Vote 1 - STRATEGIC MANAGEMENT 52		6,701	6,701	6,701	6,701	6,701	6,701	6,701	6,701	6,701	6,701	6,701	6,700	80,406	79,792	82,272
Vote 2 - CORPORATE SERVICES 53		2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	28,029	27,754	28,616
Vote 3 - BUDGET AND TREASURY 54		18,370	18,370	18,370	18,370	18,370	18,370	18,370	18,370	18,370	18,370	18,370	18,370	220,441	230,024	238,398
Vote 4 - ENGINEERING SERVICES 55		195,524	195,524	195,524	195,524	195,524	195,524	195,524	195,524	195,524	195,524	195,524	195,524	2,346,293	2,550,577	2,575,128
Vote 5 - COMMUNITY SERVICES 56		11,213	11,213	11,213	11,213	11,213	11,213	11,213	11,213	11,213	11,213	11,213	11,213	134,556	141,003	145,651
Vote 6 - LAND HUMAN SETTLEMENTS AND ECONOMIC DEVEL		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - MUNICIPAL MANAGEMENT 58		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**234,144**	**2,809,724**	**3,029,151**	**3,070,066**
Expenditure by Vote to be appropriated																
Vote 1 - STRATEGIC MANAGEMENT 52		14,376	14,376	14,376	14,376	14,376	14,376	14,376	14,376	14,376	14,376	14,376	14,376	172,518	176,094	183,626
Vote 2 - CORPORATE SERVICES 53		21,292	21,292	21,292	21,292	21,292	21,292	21,292	21,292	21,292	21,292	21,292	21,292	255,503	267,499	281,606
Vote 3 - BUDGET AND TREASURY 54		13,350	13,350	13,350	13,350	13,350	13,350	13,350	13,350	13,350	13,350	13,350	13,350	160,199	168,373	176,960
Vote 4 - ENGINEERING SERVICES 55		121,359	121,359	121,359	121,359	121,359	121,359	121,359	121,359	121,359	121,359	121,359	121,359	1,456,303	1,526,166	1,571,861
Vote 5 - COMMUNITY SERVICES 56		12,036	12,036	12,036	12,036	12,036	12,036	12,036	12,036	12,036	12,036	12,036	12,036	144,430	152,721	161,221
Vote 6 - LAND HUMAN SETTLEMENTS AND ECONOMIC DEVEL		60	60	60	60	60	60	60	60	60	60	60	60	722	758	796
Vote 7 - MUNICIPAL MANAGEMENT 58		2,593	2,593	2,593	2,593	2,593	2,593	2,593	2,593	2,593	2,593	2,593	2,593	31,115	33,472	36,028
Total Expenditure by Vote		**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**185,066**	**2,220,790**	**2,325,085**	**2,412,098**
Surplus/(Deficit) before assoc.		**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**588,935**	**704,066**	**657,968**
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**49,078**	**588,935**	**704,066**	**657,968**

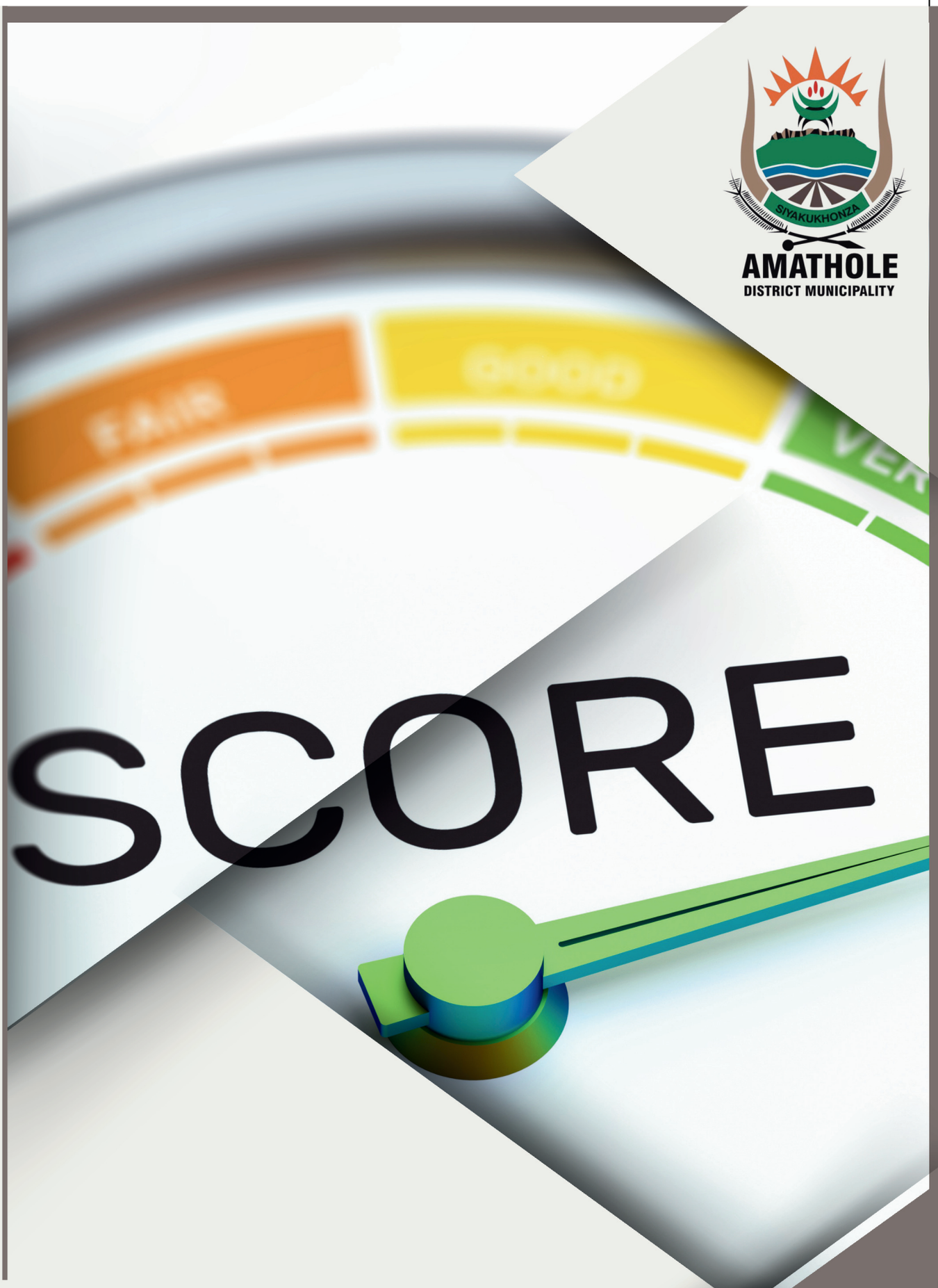
References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

NON- FINANCIAL COMPONENT



THREE YEAR SCORECARD



AMATHOLE
DISTRICT MUNICIPALITY

AMAHLATHI LOCAL MUNICIPALITY
GREAT KEI MUNICIPALITY
MNQUMA LOCAL MUNICIPALITY
NGQUSHWA MUNICIPALITY
RAYMOND MHLABA MUNICIPALITY

KPA 01: MTI: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
Effective and efficient Human Capital.	To achieve a lean and affordable structure which is in line with the powers & functions of ADM by 2027	MFRP Interventions, reviewed Policies and the 2025.26 organisational Structure.	Affordable Cost of Employment	% reduction of Employee Costs	Measuring the percentage cost of the reduction of the salary bill as per the initiatives taken (Labor Relations Act 139, MFRP)	MTI TL01	R801 312 000 per annum)	3% reduction of Employee Costs	6% reduction of Employee Costs	6% reduction of Employee Costs
Institutional Performance	To ensure district wide monitoring and evaluation of IDP by 2027	Implementation of the Performance Management Framework Plan.	Improved Service Delivery.	% institutional performance.	To monitor and report Institutional performance for continuous improvement.	MTI TL02	80% Institutional Performance	86% institutional performance.	87% institutional performance.	89% institutional performance.
Integrated and coherent Human Resource Management System	To maximally utilise the Human Resources for improved Service Delivery by 2027	Implementation of Workplace Skills Plan	Skilled workforce	No. of internal candidates capacitated on training interventions.	Conducting skills development interventions in collaboration with external stakeholders	MTI TL03	385	300 internal candidates capacitated on training interventions.	320 internal candidates capacitated on training interventions.	340 internal candidates capacitated on training interventions.
Human Capital Development	To improve the human capital profile of the district by 2027	Implementation of Workplace Integrated Learning Program	Job creation	No. of WIL candidates to participate in the Workplace integrated Learning program	To enable students from institutions of higher learning to complete their practical learning for them to graduate	MTI TL04	30	13 WIL candidates to participate in the Workplace integrated Learning program	15 WIL candidates to participate in the Workplace integrated Learning program	16 WIL candidates to participate in the Workplace integrated Learning program
		Recruit & place Interns to participate in the Internship program	Job Creation	No. of interns participating in the internship program	To provide opportunities for new entrants to labour market in order to gain work place experience	MTI TL05	12	14 interns participating in the internship program	5 interns participating in the internship program	5 interns participating in the internship program
Fleet Management	To ensure an efficient, effective and economical usage of fleet that enables basic service	Implementation of Fleet Management Strategy.	Cost effective management of fleet.	% reduction on fleet operating costs.	To measure the efficiency, effectiveness and economic usage of fleet towards Service Delivery.	MTI TL06	8%	10% reduction on fleet operating costs.	10% reduction on fleet operating costs.	10% reduction on fleet operating costs.

KPA 01: MTI: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
	delivery by 2027.									
Security Services Management	To ensure safe, secured assets and infrastructure of ADM by 2027	Implementation of Security Management Policy.	Safe, secured assets and infrastructure	% reduction of security costs.	To ensure safe, secured assets and infrastructure of ADM	MTI TL07	R86m	10% reduction on security costs	10% reduction on security costs	10% reduction on security costs

KPA 02: SDI: BASIC SERVICE DELIVERY AND INFRASTRUCTURE INVESTMENT

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
Water Quality	Improved water and waste water quality through an inclusive and integrated approach by 2027	Water Services Development Plan	Improved quality of water and Wastewater.	% Micro compliance sampling points complying with SANS 241 -	Measuring improvement of water quality against South African National Standards.	SDI TL01	95%	97% Micro compliance sampling points complying with SANS 241 (WTW)	97% Micro compliance sampling points complying with SANS 241 (WTW)	97% Micro compliance sampling points complying with SANS 241 (WTW)
				% Micro Compliance of wastewater samples compliant to Water Use License conditions.-	Measuring improvement of wastewater quality against South African National Standards.	SDI TL02	60%	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	60% Micro Compliance of wastewater samples compliant to Water Use License conditions
			Improved quality of water and Wastewater Municipal Health Services Plan	No. of waste water samples taken	Waste water samples taken to determine compliance with General Authorisation Standards SDI 2:3	SDI TL03	120 waste water samples taken	120 waste water samples taken	120 waste water samples taken	120 waste water samples taken
Water	To provide safe adequate infrastructure and safe drinking water to all communities by 2027	Implementation of the water Services Development Plan (WSDP).	Improved access to water	No. of communal taps constructed.	The indicator is the number of taps constructed to provide households with access to basic water supply according to RDP Standard (200m).	SDI TL04	722 Taps	400 Communal Taps constructed.	450 Communal Taps constructed.	500 Communal Taps constructed.
Asset management	Renew and maintain the water and Infrastructure Assets by 2027	Implementation of the water Services Development Plan (WSDP).	Improved access to water.	No. of facilities refurbished.	Facilities refurbished and funded through WSIG.	SDI TL06	15 facilities refurbished.	6 facilities refurbished	14 facilities refurbished	16 facilities refurbished
Sanitation	To provide sustainable and environmentally friendly sanitation Services to all communities by 2027	Implementation of the water Services Development Plan (WSDP).	Improved access to sanitation	No. of households with access to basic level of sanitation	Provision of pit latrines and the low flush toilets.	SDI TL07	233 613 HH	2500 households with access to basic sanitation	2500 households with access to basic sanitation	2500 households with access to basic sanitation
Landfill Site	To ensure reduction of the prevalence of communicable diseases by 2027	Implementation of the Integrated Waste Management Plan (IWMP)		Compliant Regional Landfill site.		SDI TL8	None compliant landfill site	Operational Licence for the Ibika Regional Solid Waste Site.	Operational Licence for the Ibika Regional Solid Waste Site.	Operational Licence for the Ibika Regional Solid Waste Site.

KPA 03: LED LOCAL ECONOMIC DEVELOPMENT

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
Local Economic Development	To promote a holistic sustainable regional economic development by 2030	Spatial Planning and Local Economic Development Strategy	Improved levels of economic activity in Municipal economic spaces	No. of jobs created utilising EPWP and capital projects	These are jobs created utilising both the EPWP funding and the Capital Projects Funds.	LED TL01	16900 jobs created	2800 jobs created utilising EPWP and capital projects	3000 jobs created utilising EPWP and capital projects	3200 jobs created utilising EPWP and capital projects
			Improved ease of business within the Municipal Area	No of economic projects implemented in partnership with strategic partners.	Projects implemented in partnership with relevant stakeholders;	LED TL02	6 economic development projects implemented in partnership with strategic partners	6 economic development projects implemented in partnership with strategic partners	6 economic development projects implemented in partnership with strategic partners	6 economic development projects implemented in partnership with strategic partners

KPA 04: MFV: MUNICIPAL FINANCIAL VIABILITY

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
Financially viable institution	To ensure sound and sustainable financial Institution by 2027	Revenue Enhancement Strategy	To promote a holistic and sustainable regional economic development by 2030	% of invoices for all capital projects funded with grants paid within 30 days	Monitoring payment of invoices for all capital projects within 30 days. (Excluding those with disputes)	MFV TL01	99%	% of invoices for all capital projects funded with grants paid within 30 days	% of invoices for all capital projects funded with grants paid within 30 days	% of invoices for all capital projects funded with grants paid within 30 days
			Improved financial sustainability and liability Management	% of total operating revenue to finance total debt;	Measurement of improved total operating revenue to finance total debt;	MFV TL02	45%	45% of total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;
				% change in the cash backed reserves	Measurement of % change of cash backed reserves.	MFV TL03	0%	0.1% change in the cash backed reserves	0.1% change in the cash backed reserves	0.1% change in the cash backed reserves
			Improved liquidity management	% Change in cash and cash equivalent	Measuring improved liquidity of the Municipality in terms of change in cash equivalent.	MFV TL04	0%	5% Change in cash and cash equivalent	6% Change in cash and cash equivalent	7% Change in cash and cash equivalent
Enhanced municipal budgeting and budget implementation	To ensure sound and sustainable financial Institution by 2027	Revenue Management Strategy	Improved revenue and debt Management.	% change in Gross Consumer Debtors' (Current and Non-current Annually)	Measuring of change in Gross Consumer Debtors' (decrease of Current and Non-current)	MFV TL05	86%	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)
		Revenue Enhancement Strategy	Sustainable Financial Institution	% net increase operating surplus margin	Measurement of net operating surplus margin(increase)	MFV TL06	-7%	4% net increase operating surplus margin	5% net increase operating surplus margin	6% net increase operating surplus margin
Expenditure Management	To ensure sound and sustainable financial Institution by 2027	Monitoring and acceleration of expenditure patterns.	Improved expenditure management	% change of unauthorised, irregular, fruitless and wasteful expenditure	Measurement of Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	MFV TL07	12%	20% change of unauthorized, irregular, fruitless and wasteful expenditure	20% change of unauthorized, irregular, fruitless and wasteful expenditure	20% change of unauthorized, irregular, fruitless and wasteful expenditure
		Implementation of cost containment measures		% Implementation of cost containment measures		MFV TL07.1		100% Implementation of cost	100% Implementation of cost	100% Implementation of cost

KPA 04: MFV: MUNICIPAL FINANCIAL VIABILITY

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
								containment measures	containment measures	containment measures
Supply Chain Management	To ensure sound and sustainable management of municipal finances by 2027	Implementation of the Supply chain management Strategy.	Improved Supply chain management	% change in amount of irregular expenditure as a result of SCM processes Transgressions.	Measurement of % change in amount of irregular expenditure as a result of SCM Transgressions.	MFV TL08	16%	3.2% change in amount of irregular expenditure as a result of SCM processes Transgressions.	3.2% change in amount of irregular expenditure as a result of SCM processes Transgressions.	3.2% change in amount of irregular expenditure as a result of SCM processes Transgressions.

KPA 05: GGP: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Priority/Focus Area	STRATEGIC OBJECTIVE	STRATEGY	5 YEAR OUTCOMES	INDICATOR	INDICATOR DESCRIPTION	INDICATOR CODE	BASELINE	TARGET 2026/27	TARGET 2027/28	TARGET 2028/29
Governance	To ensure clean and accountable governance in the district by 2027	Strengthening of oversight, accountability and Service Delivery	Improved Municipal Administration and Governance	% Implementation of OPCAR.	Monitoring the implementation of OPCAR towards the improvement of the Audit Opinion.	GGP TL 01	38% Implementation of OPCAR	100% Implementation of OPCAR.	100% Implementation of OPCAR.	100% Implementation of OPCAR.

QUARTERLY PROJECTIONS



FINAL DRAFT AMATHOLE DISTRICT MUNICIPALITY 2026.27 INSTITUTIONAL SDBIP

PRIORITY / FOCUS AREA	STRATEGIC OBJECTIVE	STRATEGY FOR IMPLEMENTATION	TYPE OF INDICATOR	INDICATOR	INDICATOR DESCRIPTION	BASELINE	PROJECT	ANNUAL TARGET	MEASUREMENT SOURCE	ANNUAL FINANCIAL TARGET	INDICATOR CODE	CIRCULAR 88 CODE	Q1 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q2 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q3 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	Q4 DELIVERABLE	FINANCIAL TARGET	EXPECTED EVIDENCE	CUSTODIAN
KPA 01 : MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT KPA WEIGHT 20%																									
Effective and efficient Human Capital	To achieve a lean and affordable structure which is in line with the powers & functions of ADM by 2027	MFRP Interventions, reviewed Policies and the 2025.26 organisational Structure.	Outcome Indicator	% reduction of Employee Costs	Measuring the percentage cost of the reduction of the salary bill as per the initiatives taken (Labor Relations Act 139, MFRP)	R 723 357 149.90 (100 % per annum)	Reduction of Employee Costs	3% reduction of Employee Costs	Quaterly Reports	R0.00	MTI TL01		0.75% reduction of COE	R0.00	1.Quartely Report 2. System Printout	0.75% reduction of COE	R0.00	1.Quartely Report 2. System Printout	0.75% reduction of COE	R0.00	1.Quartely Report 2. System Printout	0.75% reduction of COE	R0.00	1.Quartely Report 2. System Printout	Dir. Coporate Services
Institutional performance	To ensure district wide monitoring and evaluation of IDP by 2027	Implementation of the Performance Management Framework Plan.	Outcome Indicator.	% Institutional Performance.	To monitor and report institutional perfomance for continous improvement.	80% Institiutional Perfomance	Monitoring of Institutional Perfomance for the 2026.27 Financial Year.	86% institutional perfomance.	Quaterly Reports Supported by Evidance	R0.00	MTI TL02		1. 2026.27 SDBIP 2. 82% Institutional Perfomance	R0.00	1. 2026.27 SDBIP 2. Q4 2025.26 Institutional Performance 3. Minutes of	83% institutional perfomance	R0.00	1. Q1 2026.27 performance Report 2. Minutes of performance reviews 3. Attendance register	84% institutional perfomance	R0.00	1. Q2 2026.27 performance Report (84%) 2. Minutes of performance reviews 3. Attendance register	86% institutional perfomance	R0.00	1. Q3 2025.26 performance Report (85%) 2. Minutes of performance reviews 3. Attendance register	Dir. Strategic Planning and Management
Integrated and coherant Human Resource Management System	To maximarly utilise the Human Resources for improved Service Delivery by 2027	Implementation of the Human Resources Development Strategy	Output Indicator.	No. of internal candidates capacitated on training interventions.	No. of internal candidates capacitated on training interventions inline with the WSP.	700	Capacitated internal candidates on training interventions inline with the WSP.	300 internal candidates capacitated on training interventions.	Quaterly Reports	R600,000	MTI TL03		50 candidates	R50,000	Attendance Register; Systems Expenditure Report	100 candidates	R200,000	Attendance Register; Systems Expenditure Report	100 candidates	R200,000	Attendance Register; Systems Expenditure Report	100 candidates	R150,000	Attendance Register; Systems Expenditure Report	Dir. Coporate Services
Human Capital Development	To improve the human capital profile of the District 2027	Implementation of the Human Resources Development Strategy	Output Indicator.	No. of WIL candidates to participate in the Workplace integrated Learning program	No. of WIL candidates participating in the work place to enabale to graduate.	30	Participation of WIL candidates in the work place to enabale to graduate.	13 WIL candidates to participate in the Workplace integrated Learning program	Quaterly Reports	R0.00	MTI TL04		13 Learners	R0.00	Attendance Register; Supporting evidence	13 Learners	R0.00	Attendance Register; Supporting evidence	13 Learners	R0.00	Attendance Register; Supporting evidence	13 Learners	R0.00	Attendance Register; Supporting evidence	Dir. Coporate Services
		Implementation of the Human Resources Development Strategy	Output Indicator.	No. of Interns participating in the internship program	No. of Interns candidates participating in the Internship program.	26	Participation of Interns in the Internship program.	14 Interns participating in the internship program	Quaterly Reports	R0.00	MTI TL05		14 candidates	R0.00	Attendance Register; Supporting evidence	14 candidates	R0.00	Attendance Register; Supporting evidence	14 candidates	R0.00	Attendance Register; Supporting evidence	14 candidates	R0.00	Attendance Register; Supporting evidence	Dir. Coporate Services
Fleet Management	To ensure an efficient, effective and economical usage of fleet that enables basic service delivery by 2027.	Implementation of the Fleet Management Strategy	Outcome Indicator	% reduction on Fleet operating costs.	To measure the efficiency, effectiveness and economic usage of fleet towards Service Delivery.	8%	Reduction in Fleet operating cost.	12 % reduction in Fleet operating costs.	Quaterly Reports	R0.00	MTI TL06		2.5 % reduction of Fleet maintence Costs	R0.00	1.Cost Analysis Report 2. Quartely report	2.5 % reduction of Fleet maintence Costs	R0	1.Cost Analysis Report 2. Quartely report	2.5 % reduction of Fleet maintence Costs	R0	1.Cost Analysis Report 2. Quartely report	2.5% reduction of Fleet maintence Costs	R0	1.Cost Analysis Report 2. Quartely report	Dir. Coporate Services
Security Services Management	To ensure safe, secured assets and infrastructure of ADM by 2027	Implementation of Security Management Policy.	Outcome Indicator	% reduction of security costs.	To ensure safe, secured assets and infrastructure of ADM	R132 600 000 (100 % per annum)	Reduction of security costs.	10% reduction on security costs.	Quaterly Reports	R77,400,000	MTI TL07		2.5% reduction on security costs.	R19,350,000	Progress Report	2.5% reduction on security costs.	R19,350,000	Progress Report	2.5% reduction on security costs.	R19,350,000	Progress Report	2.5% reduction on security costs.	R19,350,000	Progress Report	Dir. Coporate Services
PRIORITY / FOCUS AREA	**STRATEGIC OBJECTIVE**	**STRATEGY FOR IMPLEMENTATION**	**TYPE OF INDICATOR**	**INDICATOR**	**INDICATOR DESCRIPTION**	**BASELINE**	**PROJECT**	**ANNUAL TARGET**	**MEASUREMENT SOURCE**	**ANNUAL FINANCIAL TARGET**	**INDICATOR CODE**	**CIRCULAR 88 CODE**	**Q1 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q2 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q3 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q4 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**CUSTODIAN**
KPA 02 : SERVICE DELIVERY AND INFRASTRUCTURE KPA WEIGHT 30%																									
Water Quality	Improved water and waste water quality through an inclusive and integrated approach by 2027	Implementation of the Municipal Health Services Plan	Outcome Indicator.	% Micro compliance sampling points complying with SANS 241 -	Measuring improvement of water quality against South African National Standards.	97%	Monitoring of drinking water and waste water quality	97% Micro compliance sampling points complying with SANS 241 (WTW)	Quarterly report with supported evidence	R0.00	SDI TL01	WS4.1	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Micro compliance 97% of sampling point complying with SANS 241 at WTW's final water - Operational Compliance 85% at WTW's final water	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Dir. Engineering Services
			Outcome	% Micro Compliance of wastewater samples compliant to Water Use License conditions.-	Measuring improvement of wastewater quality against South African National Standards.	60%	Improvement of waste water quality against South African National Standards.	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	Quarterly report with final water test results	R0.00	SDI TL02	WS4.2	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	60% Micro Compliance of wastewater samples compliant to Water Use License conditions	R0.00	1. Quarterly Reports. 2. Final Water test results 3. Log sheet 4. List of sample points	Dir. Engineering Services
			Output	No. of Drinking water samples taken	Drinking water samples taken to determine compliance as per SANS 241 with General Authorisation Standards SDI 2:3	1760	Drinking Water Sampling	1760 of drinking water samples taken	Quarterly report with final water test results	R2,483,912.35	SDI TL03	WS4.1 (1)	440 Drinking water samples taken	R475,612.46	1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	440 Drinking water samples taken	R729,138.82	1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	440 Drinking water samples taken	R628,476.09	1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	440 Drinking water samples taken	R650,684.98	1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	Director Community Services
			Output	No. of waste water samples taken	Waste water samples taken to determine compliance with General Authorisation Standards SDI 2:3	120	Waste Water Sampling	120 waste water samples taken	Quarterly report with final water test results		SDI TL04	WS4.1 (2)	30 waste water samples taken to determine compliance with General Authorisation Standards		1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	30 waste water samples taken to determine compliance with General Authorisation Standards		1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	30 waste water samples taken to determine compliance with General Authorisation Standards		1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	30 waste water samples taken to determine compliance with General Authorisation Standards		1. Quarterly Report 2. Sampling programme 3. Labolaratory Water reports 4. List of samples	Director Community Services
Water	To provide safe adequate infastructure and safe drinking water to all communities by 2027	Implementation of the Water Services Development Plan (WSDP)		No. of Communal Taps Constructed.	The indicator wil be the number of taps constructed to provide access to safe drinking water to households. The taps will be in accordance to the RDP Standard (200m radious).	53	Construction of Communal Taps.	886 Communal taps Constructed	Quarterly report with supporting evidence	R29,721,860	SDI TL05	WS2.11	Quarterly progress report with 0 Communal taps Constructed	9,172,680.00	1. Signed progress Report	Quarterly progress report with 80 Communal taps Constructed	R8,978,220.00	1. Signed progress Report	Quarterly progress report with 452 Communal taps Constructed	7,231,850.00	1. Layout plan showing taps installed. 2. Completion certificate. 3. Aerial photographs reflecting hoseholds	Quarterly progress report with 354 Communal taps Constructed.	4,339,110.00	1. Layout plan showing taps installed. 2. Completion certificate. 3. Aerial photographs reflecting hoseholds	Dir. Engineering Services
Asset management	Renew and maintain the water and sanitation Infrastructure Assets by 2027	Implementation of the water Services Development Plan (WSDP).		No. of facilities refurbished	Facilities refurbished and funded through WSIG.	9 facilities refurbished.	Refurbished of water and Sanitation Infrastructure.	6 facilities refurbished	Quarterly report with supporting evidence: Listing of facilities;	R48,871,061.17	SDI TL06	MF 5,3 and 5,2	1 x Practical Completion certificates of the 6 facilities refurbishments.	R12,217,765.29	0	2 x Practical Completion certificates of the 6 facilities refurbishments.	R12,217,765.29	1. Quarterly Report on facilities refurbished. 2. 2 x PracticalCompletion Certificate	2 x Practical Completion certificates of the 6 facilities refurbishments.	R12,217,765.29	1. Quarterly Report on facilities refurbished. 2. 2 x Practical Completion Certificate	1 x Practical Completion certificates of the 6 facilities refurbishments.	R12,217,765.29	1. Quarterly Report on facilities refurbished. 2.1 x Practical Completion Certificate	Dir. Engineering Services
Sanitation	To provide sustainable and environmentally friendly sanitation Services to all communities by 2027	Implementation of the water Services Development Plan (WSDP).	OBI 5%	No. of households with access to basic level of sanitation	Provision of pit latrines and the low flush toilets.	238 616 HH's	Provision of basic level of sanitation (pit latrines and the low flush toilets).	3000 households with access to basic level of sanitation	Quarterly report with supporting evidence	R133,955,340	SDI TL07	WS 1,11 AND C 62	500 Households with basic Sanitation supply	51,591,640.00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	500 Households with basic Sanitation supply	49,408,180.00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	1000 Households with basic Sanitation supply	29,559,700.00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	1000 Households with basic saniation supply	3,395,820.00	1. Planning sheets for areas to receive toilets 2. Happy letters 3. List of beneficiaries	Dir. Engineering Services
Waste Management:	To ensure reduction of the prevalence of communicable diseases by 2027	Implementation of the Integrated Waste Management Plan (IWMP)		No. of Compliant Regional Landfill sites.	Securing Operational Licence for the Ibika Regional Solid Waste Site to achieve compliance.	None compliant landfill site	Operational Licence for the Ibika Regional Solid Waste Site.	1 Compliance Regional Landfill sites	Quarterly report with supporting evidence	R9,000,000	SDI TL08		Quarterly progress report on the operations of the Ibika Regional Landfill Site.	2,250,000.00	1. Report and evidence of the work done 2 SP Quarterly report	Quarterly progress report on the operations of the Ibika Regional Landfill Site.	2,250,000.00	1. Report and evidence of the work done 2.SP Quarterly report	Quarterly progress report on the operations of the Ibika Regional Landfill Site.	2,250,000.00	1. Report and evidence of the work done 2 SP Quarterly report	Quarterly progress report on the operations of the Ibika Regional Landfill Site.	2,250,000.00	Quarterly progress report on the operations of the Ibika Regional Landfill Site.	Director Community Services
PRIORITY / FOCUS AREA	**STRATEGIC OBJECTIVE**	**STRATEGY FOR IMPLEMENTATION**	**TYPE OF INDICATOR**	**INDICATOR**	**INDICATOR DESCRIPTION**	**BASELINE**	**PROJECT**	**ANNUAL TARGET**	**MEASUREMENT SOURCE**	**ANNUAL FINANCIAL TARGET**	**INDICATOR CODE**	**CIRCULAR 88 CODE**	**Q1 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q2 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q3 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q4 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**CUSTODIAN**

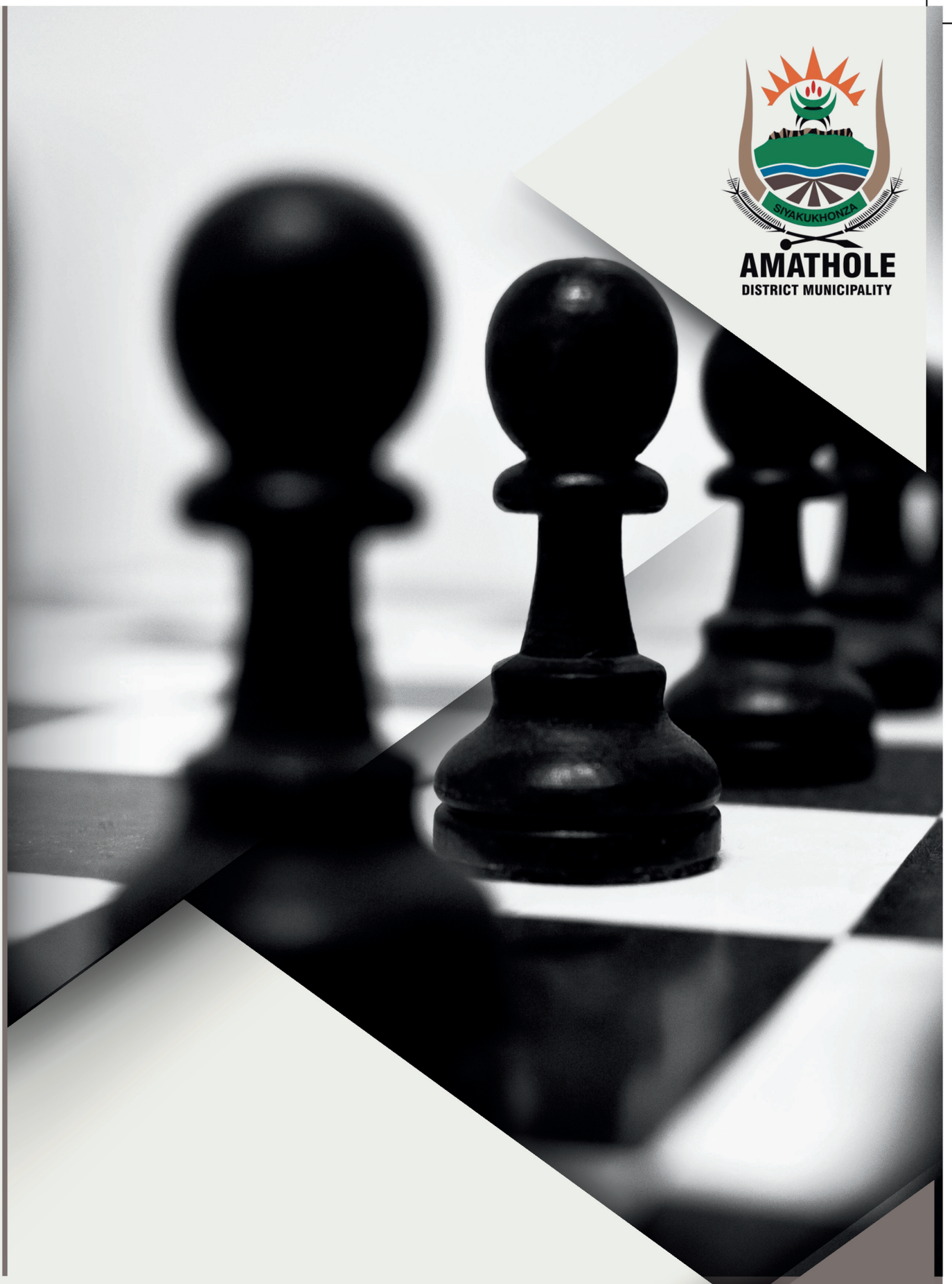
KPA 03 : LOCAL ECONOMIC DEVELOPMENT KPA WEIGHT 10%																								
Local Economic Development	To promote a holistic sustainable regional economic development by 2030	Spatial Planning and Local Economic Development Strategy		No. of jobs created utilising EPWP and capital projects	These are jobs created utilising both the EPWP funding and the Capital Projects Funds.	16900 jobs created	Job creation through EPWP Initiatives	2500 jobs created utilising EPWP and capital projects	Quaterly Reports	R2,016,000.00	LED TL01		200 jobs created utilising EPWP and capita projects	R350,000.00	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	500 jobs created	R 800,000	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	1000 jobs created	R 500,000	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	800 jobs created	R366,000.00	1. Signed quarterly report on the list of Beneficiaries. 2. Expenditure report.	Director: Spatial planning & Local Economic Development
				No. of economic projects implemented in partnership with strategic partners.	Projects implemented in partnership with relevant stakeholders;	5 economic development projects implemented in partnership with strategic partners	Implementation and supporting Economic Development Initiatives across the District.	5 economic development projects implemented in partnership with strategic partners	Quaterly Reports	R5,400,000.00	LED TL02		05 Economic Development Initiatives implemented/supported across the District	R30,000.00	Quarterly report with supporting evidance.	05 Economic Development Initiatives implemented/supported across the District	R300,000.00	Quarterly report with supporting evidance.	05 Economic Development Initiatives implemented/supported across the District	R4,400,000.00	Quarterly report with supporting evidance.	05 Economic Development Initiatives implemented/supported across the District	R670,000.00	Quarterly report with supporting evidance.	Director: Spatial planning & Local Economic Development
PRIORITY / FOCUS AREA	**STRATEGIC OBJECTIVE**	**STRATEGY FOR IMPLEMENTATION**	**TYPE OF INDICATOR**	**INDICATOR**	**INDICATOR DESCRIPTION**	**BASELINE**	**PROJECT**	**ANNUAL TARGET**	**MEASUREMENT SOURCE**	**ANNUAL FINANCIAL TARGET**	**INDICATOR CODE**	**CIRCULAR 88 CODE**	**Q1 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q2 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q3 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q4 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**CUSTODIAN**
KPA 04 : MUNICIPAL FINANCIAL VIABILITY. KPA WEIGHT 30%																								
Financially viable institution	To ensure sound and sustainable financial Institution by 2027	Revenue Enhancement Strategy		% of invoices for all capital projects funded with grants paid within 30 days	Monitoring payment of invoices for all capital projects within 30 days. (Excluding those with disputes)	99%	Assessment and payment of invoices.	100% of invoices for all capital projects funded with grants paid within 30 days	Quaterly Reports	R0.00	MFV TL01		100% of Q1 invoices for all capital projects funded with grants paid within 30 days	R0.00	Quaterly Reports with supporting evidance.	100% of Q2 invoices for all capital projects funded with grants paid within 30 days	R0.00	Quarterly report with supporting evidance.	100% of Q3 invoices for all capital projects funded with grants paid within 30 days	R0.00	Quarterly report with supporting evidance.	100% of 43 invoices for all capital projects funded with grants paid within 30 days	R0.00	Quarterly report with supporting evidance.	Chief Financial Officer
Financially viable institution	To ensure sound and sustainable financial Institution by 2027			% of total operating revenue to finance total debt;	Measurement of improved total operating revenue to finance total debt;	45%	Improved total operating revenue to finance total debt;	45% of total operating revenue to finance total debt;	Quaterly Reports	R0.00	MFV TL02	FM2.2(ANNUAL AS PER CIRCULAR 88)	45%	R0.00	Ratio calculation for Q4 of 2025/26 Sec 52(d) report of Q4 2025/26	45%	R0.00	Ratio calculation for Q1 of 2026/27 Sec 52(d) report of Q1 2026/27	45%	R0.00	Ratio calculation for Q2 of 2026/27 Sec 52(d) report of Q2 2026/27	45%	R0.00	Ratio calculation for Q3 of 2026/27 Sec 52(d) report of Q3 2026/27	Chief Financial Officer
				% change in the cash backed reserves	Measurement of % change of cash backed reserves.	0%	Measurement of change (increase) of cash backed reserves.	0.1% change in the cash backed reserves	Quaterly Reports	R0.00	MFV TL03	FM2.2(ANNUAL AS PER CIRCULAR 88)	0,025%	R0.00	Ratio calculation for Q4 of 2025/26 Sec 52(d) report of Q4 2025/26	0,025%	R0.00	Ratio calculation for Q1 of 2026/27 Sec 52(d) report of Q1 2026/27	0,025%	R0.00	Ratio calculation for Q2 of 2026/27 Sec 52(d) report of Q2 2026/27	0,025%	R0.00	Ratio calculation for Q3 of 2026/27 Sec 52(d) report of Q3 2026/27	Chief Financial Officer
				% Change in cash and cash equivalent	Measuring improved liquidity of the Municipality in terms of change in cash equivalent.	0%	Improvement on liquidity of the Municipality in terms of change in cash equivalent.	5% Change in cash and cash equivalent	Quaterly Reports	R0.00	MFV TL04	FM3.11	2.00%	R0.00	Ratio calculation for Q4 of 2025/26 Sec 52(d) report of Q4 2025/26	1.50%	R0.00	Ratio calculation for Q1 of 2026/27 Sec 52(d) report of Q1 2026/27	1.25%	R0.00	Ratio calculation for Q2 of 2026/27 Sec 52(d) report of Q2 2026/27	0.250%	R0.00	Ratio calculation for Q3 of 2026/27 Sec 52(d) report of Q3 2026/27	Chief Financial Officer
Enhanced municipal budgeting and budget implementation	To ensure sound and sustainable financial Institution by 2027	Revenue Management Strategy		% change in Gross Consumer Debtors' (Current and Non-current Annually)	Measuring of change in Gross Consumer Debtors' (decrease of Current and Non-current)	86%	Measuring of change in Gross Consumer Debtors' (decrease of Current and Non-current)	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	Quaterly Reports	R0.00	MFV TL05	FM7.12	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	R0.00	Quarterly report on debt collection with supporting evidence and Financial system report	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	R0.00	Quarterly report on debt collection with supporting evidence and Financial system report	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	R0.00	Quarterly report on debt collection with supporting evidence and Financial system report	0.5% change in Gross Consumer Debtors' (Current and Non-current Annually)	R0.00	Quarterly report on debt collection with supporting evidence and Financial system report	Chief Financial Officer
				% net increase operating surplus margin	Measurement of net operating surplus margin(increase)	-7%	Measurement of net operating surplus margin(increase)	4% net operating surplus margin	Quaterly Reports	R0.00	MFV TL06	MF7.3(ANNUAL)	N/A	R0.00	Ratio calculation for Q4 of 2025/26 Sec 52(d) report of Q4 2025/26	N/A	R0.00	Ratio calculation for Q1 of 2026/27 Sec 52(d) report of Q1 2026/27	N/A	R0.00	Ratio calculation for Q2 of 2026/27 Sec 52(d) report of Q2 2026/27	N/A	R0.00	Ratio calculation for Q3 of 2026/27 Sec 52(d) report of Q3 2026/27	Chief Financial Officer
Expenditure Management	To ensure sound and sustainable financial Institution by 2027	Monitoring and acceleration of expenditure patterns.		% change of unauthorised, irregular, fruitless and wasteful expenditure	Measurement of Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	12%	Measuement of Percentage change of unauthorised, irregular, fruitless and wasteful expenditure	20% change of unauthorized, irregular, fruitless and wasteful expenditure	Quarterly Reports	R0.00	MFV TL07	FM4.1	5%	R0.00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 4 Report (refer S52(d) Report)	5%	R0.00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 1 Report (refer S52(d) Report)	5%	R0.00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 2 Report (refer S52(d) Report)	5%	R0.00	1. Irregular Expenditure Register 2. Fruitless & Wasteful Expenditure Register 3. Unauthorised Expenditure Register 4. Quarter 3 Report (refer S52(d) Report)	Chief Financial Officer
				% Implementation of cost containment measures			Implementation of cost containment measures from the MFRP	100% Implementation of cost containment measures	Quarterly Reports	R0.00	MFV TL07.1		100% Implementation of cost containment measures	R0.00	Institutional quartetly report on implementation of cost containment measures submitted to EMC	100% Implementation of cost containment measures	R0.00	Institutional quartetly report on implementation of cost containment measures submitted to EMC	100% Implementation of cost containment measures	R0.00	Institutional quartetly report on implementation of cost containment measures submitted to EMC	100% Implementation of cost containment measures	R0.00	Institutional quartetly report on implementation of cost containment measures submitted to EMC	Dir. Strategic Planning and Management / Chief Financial Officer
Supply Chain Management	To ensure sound and sustananble management of municipal finances by 2027	Implementation of the Supply chain management Strategy.		% change in amount of irregular expenditure as a result of SCM processes Transgressions.	Measurement of % change in amount of irregular expenditure as a result of SCM Transgressions.	16%	3,2% Change in amount of irregular expenditure as a result of SCM Transgressions.	3.2% change in amount of irregular expenditure as a result of SCM processes Transgressions.	Quarterly Reports	R0.00	MFV TL08		1.00%	R0.00	1. Irregular Expenditure Register 2. Quarter 4 Report (refer S52(d) Report)	1.00%	R0.00	1. Irregular Expenditure Register 2. Quarter 1 Report (refer S52(d) Report)	1.00%	R0.00	1. Irregular Expenditure Register 2. Quarter 2 Report (refer S52(d) Report)	1.00%	R0.00	1. Irregular Expenditure Register 2. Quarter 3 Report (refer S52(d) Report)	Chief Financial Officer
PRIORITY / FOCUS AREA	**STRATEGIC OBJECTIVE**	**STRATEGY FOR IMPLEMENTATION**	**TYPE OF INDICATOR**	**INDICATOR**	**INDICATOR DESCRIPTION**	**BASELINE**	**PROJECT**	**ANNUAL TARGET**	**MEASUREMENT SOURCE**	**ANNUAL FINANCIAL TARGET**	**INDICATOR CODE**	**CIRCULAR 88 CODE**	**Q1 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q2 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q3 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**Q4 DELIVERABLE**	**FINANCIAL TARGET**	**EXPECTED EVIDENCE**	**CUSTODIAN**
KPA 5: Good Governance and Public Participation Objectives and Strategies KPA Weight 10%																								
Governance	To ensure clean and accountable governance in the district by 2027	Strengthening of oversight, accountability and Service Delivery		% Implementation of OPCAR	Monitoring the implementation of OPCAR towards the improvement of the Audit Opinion.	38% Implementation of the OPCAR.	Implementation of OPCAR for the 2024/245 Audit	100% Implementation of OPCAR	Quaterly Reports Supported by Evidence	R0.00	GGP TL01		N\A	N\A	N\A	N\A	N\A	N\A	30% Implementation of OPCAR	R0.00	Q3 OPCAR Report	100% Implementation of OPCAR	R0.00	Q4 OPCAR Report	Dir. Strategic Planning and Management

BUDGET AND IDP ALIGNMENT

AMATHOLE
DISTRICT MUNICIPALITY

AMAHLATHI LOCAL MUNICIPALITY
GREAT KEI MUNICIPALITY
MNQUMA LOCAL MUNICIPALITY
NGQUSHWA MUNICIPALITY
RAYMOND MHLABA MUNICIPALITY

THREE YEAR PROJECTED CAPITAL EXPENDITURE



AMATHOLE
DISTRICT MUNICIPALITY

"**ANNEXURE K1 (a)"**

AMATHOLE DISTRICT MUNICIPALITY - MUNICIPAL INFRASTRUCTURE GRANT THREE YEAR CAPITAL PLAN 2026||2029 FOR SCHEDULE 5B

PROJECT NAME	PROJECT TYPE	PROJECT CATEGORY	REGION	Total Planned Expenditure for 2026/2027	Total Planned Expenditure for 2027/28	Total Planned Expenditure for 2028/29
Project Management Unit (PMU)	PMU	Operational	ADM: Whole District	25,923,950	27,965,050	29,931,400
District wide water services master plan	Water	New	ADM: Whole District	5,843,807	7,000,001	7,000,001
MBHASHE						
Upgrading of sewer system to accommodate future developments in Dutywa	Sanitation	New	EC121 Mbhashe	15,000,000	18,196,027	18,196,027
Completion of backlog- Mbhashe area wide sanitation project	Sanitation	New	EC121 Mbhashe	35,000,000	28,911,237	31,911,237
Sundwane water supply scheme including other villages	Water	New	EC121 Mbhashe	9,000,000	38,000,000	38,000,000
Mgwali North Water Supply Scheme	Water	New	EC121 Mbhashe	20,000,000	36,749,009	36,749,009
Mgwali South Water Supply Phase B	Water	Upgrade	EC121 Mbhashe	14,500,000	29,000,000	29,000,000
Idutywa East Water Supply Scheme Phase 2	Water	Upgrade	EC121 Mbhashe	5,000,000	2,500,000	2,500,000
Ward 31 Water Supply Scheme	Water	Rehabilitation	EC121 Mbhashe	6,500,000	-	-
Bende Water Supply Scheme	Water	Rehabilitation	EC121 Mbhashe	12,508,006	-	-
Shixini Water Supply Scheme	Water	New	EC121 Mbhashe	1,000,000		
Elliotdale Waste Water Treatment Works Feasibility Study	Sanitation	Upgrade	EC121 Mbhashe	68,719	-	-
Upgrading of water storage & retic to accommodate future development in Dutywa	Water	Upgrade	EC121 Mbhashe	22,263,220	25,899,100	30,899,100
Sewage Reticulation in Willowvale	Sanitation	Upgrade	EC121 Mbhashe	1,200,000	1,353,357	1,353,357
MNQUMA						
Crouches Bush	Water	New	EC122 Mnquma	500,000	2,000,000	2,000,000
Repairs and Refurbishment of Water Infrastructure: Mnquma: Ngqamakhwe	Water	New	EC122 Mnquma	4,000,000	5,088,763	5,088,763
Repairs and Refurbishment of Water Infrastructure: Mnquma: Qolora WTW	Water	New	EC122 Mnquma	1,500,000	1,158,420	1,158,420
Repairs and Refurbishment of Water Infrastructure: Mnquma: Kotana WTW	Water	New	EC122 Mnquma	2,500,000	-	-
Repairs and Refurbishment of Water Infrastructure: Mnquma: Toleni WTW	Water	New	EC122 Mnquma	1,000,000	1,361,166	1,361,166
Repairs and Refurbishment of Water Infrastructure: Mnquma: Butterworth WTW	Water	New	EC122 Mnquma	6,000,000	-	-
Completion of backlog- Mnquma area wide sanitation project	Sanitation	New	EC122 Mnquma	22,968,760	19,099,284	22,099,284
Ibika–Centani Water Supply Phase 3	Water	New	EC122 Mnquma	13,000,000	28,000,000	28,000,000
Nxaxo & Cebe Water Supply Scheme Phase 2	Water	Upgrade	EC122 Mnquma	9,900,000	25,000,000	25,000,000
Ngqamakhwe Regional Water Supply Phase 2: Budget Maintenance & Ngqamakhwe Regional Water Supply Phase 3	Water	New	EC122 Mnquma	20,000,000	31,900,965	31,900,965
Centane Phase 4 Water Supply & Centane Phase 4 Water Supply - Revised Scope	Water	Upgrade/ Rehab	EC122 Mnquma	15,000,000	30,000,000	30,000,000
Bawa Falls Water Supply	Water	Upgrade/ Rehab	EC122 Mnquma	3,500,000	3,915,417	3,915,417
Cafutweni Water Supply Scheme (Revised Scope)	Water	New	EC122 Mnquma	10,200,000	7,000,000	7,000,000
GREAT KEI						
Emergency Interventions at Sewage Systems in the Amathole District Municipality – Great Kei	Sanitation	New	EC123 Great Kei	-	2,000,000	2,000,000
Completion of backlog- Great kei area wide sanitation project	Sanitation	Upgrade	EC123 Great Kei	5,000,000	-	-
Cintsa East Bulk Services Upgrade - Wastewater Infrastructure	Water	Rehabilitation	EC123 Great Kei	4,060,154	1,500,000	1,500,000
Cintsa East Bulk Services Upgrade -Water Infrastructure	Sanitation	Rehabilitation	EC123 Great Kei	3,173,764	1,173,765	1,173,765
Kei Bridge Water Treatment Works Project	Water	New	EC123 Great Kei	8,000,000	-	-
Komga Commonage Settlement	Water	New	EC123 Great Kei	200,000	2,000,000	2,000,000
Morgan Bay Sanitation	Sanitation	New	EC123 Great Kei	387,000	-	-
Kei Mouth water pipe replacement phase 1&2	Water	New	EC123 Great Kei	15,000,000	34,853,640	34,853,640
AMAHLATHI						
Completion of backlog- Amahlathi area wide sanitation project	Sanitation	New	EC124 Amahlathi	4,000,000	-	-
Stutterheim Sewer Pipe Replacement Programme	Sanitation	Upgrade	EC124 Amahlathi	5,000,000	-	-
Stutterheim Water Pipe Replacement Programme	Water	New	EC124 Amahlathi	3,000,000	-	-
Carthcart Bulk Services Upgrade	Water	New	EC124 Amahlathi	20,000,000	25,499,184	28,499,184
Rhabula Water Supply Extensions	Water	Upgrade	EC124 Amahlathi	24,400,400	5,000,000	5,360,650
NGQUSHWA						
Completion of backlog- Ngqushwa area wide sanitation project	Sanitation	Rehabilitation	EC126 Ngqushwa	10,731	-	-
Upgrading of Peddie Waste Water Treatment	Sanitation	New	EC126 Ngqushwa	20,000,000	29,421,487	29,421,487
Ngqushwa Villages Water Reticulation Budget Maintainance & NGQUSHWA WATER SERVICES RETICULATION PROJECT: COMPLETION OF BULK AND RETICULATION (PHASE 2- STAGE 1	Water	Upgrade	EC126 Ngqushwa	1,500,000	1,555,128	1,555,128
RAYMOND MHLABA						
Repairs and Refurbishment of Water Infrastructure: Raymond Mhlaba: Fort Beaufort and Alice	Water	Renewal	EC129 Raymond Mhlaba	5,000,000	10,000,000	10,000,000
Emergency Interventions at Sewage Systems in the Amathole District Municipality – Raymond Mhlaba	Sanitation	Upgrade	EC129 Raymond Mhlaba	10,000,000	7,000,000	7,000,000
Completion of backlog- Raymond area wide sanitation project	Sanitation	Rehabilitation	EC129 Raymond Mhlaba	35,000,000	28,000,000	31,000,000
West Victoria East Water Supply – Phase 4	Water	Rehabilitation	EC129 Raymond Mhlaba	20,000,000	27,600,000	27,600,000
Nxuba - Adelaide and Bedford Bucket Eradication Phase 4: Upgrading of Bedford WWTW	water and sewer	New	EC129 Raymond Mhlaba	1,281,500	-	-
Fort Beaufort Bulk Water Supply Phase 2	Water	New	EC129 Raymond Mhlaba	26,464,989	30,000,000	30,000,000

"**ANNEXURE K1 (a)"**

AMATHOLE DISTRICT MUNICIPALITY - MUNICIPAL INFRASTRUCTURE GRANT THREE YEAR CAPITAL PLAN 2026||2029 FOR SCHEDULE 5B

Nxuba - Adelaide and Bedford Bucket Eradication Phase 6: Upgrading of Bedford WWTW	Sanitation	Rehabilitation	EC129 Raymond Mhlaba	3,600,000	3,600,000	3,600,000
TOTAL:				**498,955,000**	**579,301,000**	**598,628,000**

AMATHOLE DISTRICT MUNICIPALITY - MUNICIPAL INFRASTRUCTURE GRANT THREE YEAR CAPITAL PLAN 2026||2029 FOR SCHEDULE 6B

PROJECT NAME	PROJECT TYPE	PROJECT CATEGORY	REGION	CAPITAL BUDGET FOR 2026/2027	CAPITAL BUDGET FOR 2027/2028	CAPITAL BUDGET FOR 2028/2029
Upgrading of Alice Main Sewer Pump Station & Sewer Bulk Services	Sanitation	Upgrade	EC129 Raymond Mhlaba	10,000,000	-	-
Upgrading of Fort Beaufort Waste Water Treatment Works	Sanitation	Upgrade	EC129 Raymond Mhlaba	9,524,000	-	-
TOTAL:				**19,524,000**	**-**	**-**

"ANNEXURE K2"

AMATHOLE DISTRICT MUNICIPALITY - REGIONAL BULK INFRASTRUCTURE GRANT THREE YEAR CAPITAL PLAN 2026||2029 FOR SCHEDULE 6B

PROJECT TITLE	PROJECT TYPE	PROJECT CATEGORY	REGION	2026/2027 BUDGET ALLOCATION	2027/28 BUDGET ALLOCATION	2028/29 BUDGET ALLOCATION
Sundwana Water Supply (Mbhashe LM)	Water	New	EC121 Mbhashe	-	10,500,000	10,971,000
Ngqamakhwe Bulk Water Supply (Mnquma LM)	Water	New	EC122 Mnquma	90,401,000	119,071,000	55,592,000
TOTAL RBIG ALLOCATION				**90,401,000**	**129,571,000**	**66,563,000**

"ANNEXURE K3"

AMATHOLE DISTRICT MUNICIPALITY - WATER SERVICES INFRASTRUCTURE GRANT CAPITAL PLAN 2026||2029

PROJECT TITLE	REGION	BUDGET 2026||2027	BUDGET 2027||2028	BUDGET 2028||2029
Drilling and Testing of Mbashe, Mnquma and Great Kei Boreholes	ADM: WHOLE DISTRICT	8,000,000	8,000,000	-
Refurbishment of Sewage Systems in Amathole DM	ADM: WHOLE DISTRICT	-	-	-
Non Revenue Water Loss Control Project: Mbashe	EC121 MBHASHE	9,000,000	10,000,000	15,000,000
Mncwasa	EC121 MBHASHE	8,000,000	15,000,000	15,000,000
Equipping of Mbashe and Mnquma Boreholes	EC121 MBHASHE	8,500,000	10,000,000	-
Non Revenue Water Loss Control Project: Mnquma	EC122 MNQUMA	9,000,000	10,000,000	15,000,000
Refurbishment of Mnquma and Mbhashe Water Retaining Structures	EC122 MNQUMA	-	-	-
Non Revenue Water Loss Control Project: Great Kei	EC123 GREAT KEI	9,000,000	10,000,000	15,000,000
Refurbishment of Great Kei LM water retaining structures	EC123 GREAT KEI	-	-	-
Chintsa Dam Refurbishment	EC123 GREAT KEI	5,000,000	-	-
Non Revenue Water Loss Control Project: Amahlathi	EC124 AMAHLATI	9,000,000	10,000,000	15,000,000
Dontsa Water Supply	EC124 AMAHLATI	5,000,000	-	-
Refurbishment of Amahlathi Water Retaining Structures	EC124 AMAHLATI	2,000,000	10,000,000	10,000,000
Non Revenue Water Loss Control Project: Ngqushwa	EC126 NGQUSHWA	9,000,000	10,000,000	15,000,000
Refurbishment of Raymond Mhlaba Water Retaining Structures	EC129 RAYMOND MHLABA	4,000,000	10,000,000	8,000,000
Non Revenue Water Loss Control Project:Raymond Mhlaba	EC129 RAYMOND MHLABA	9,000,000	10,000,000	8,686,000
Equipping of Raymond Mhlaba Boreholes (Bedford)	EC129 RAYMOND MHLABA	-	-	-
Equipping of Raymond Mhlaba Boreholes (Fort Beaufort & Healdtown)	EC129 RAYMOND MHLABA	-	-	-
Drilling and Testing of Raymond Mhlaba Boreholes	EC129 RAYMOND MHLABA	-	-	
Refurbishment of Adelaide Canal	EC129 RAYMOND MHLABA	-	-	
Upgrading of Adelaide Raw Water Supply	EC129 RAYMOND MHLABA	4,239,095	2,500,000	-
Refurbishment of Chintsa Water Treatment Works	EC123 GREAT KEI	2,137,560	-	-
Refurbishment of Haga-Haga Water Treatment Works	EC123 GREAT KEI	2,294,498	-	-
Upgrading of Kei Bridge Water Treatment Works	EC123 GREAT KEI	4,132,852	-	-
Refurbishment of Morgan's Bay Water Treatment Works	EC123 GREAT KEI	2,695,995	-	-
Equipping of Great Kei Boreholes	EC123 GREAT KEI	-	-	-
TOTAL:		**110,000,000**	**115,500,000**	**116,686,000**

SUBMISSION OF THE EXECUTIVE MAYOR

The Top Layer Service Delivery and Budget Implementation Plan (SDBIP) is hereby submitted in terms of Section 53(1) (c.) (ii) of the Municipal Finance Management Act (MFA), Circular No. 13 and the Budget and reporting Regulations for Approval.

NAME: DR. B.J. MTHEMBU

MUNICIPAL MANAGER OF A DISTRICT MUNICIPALITY

SIGNATURE: .....

DATE: 14 JUNE 2026

APPROVAL BY THE EXECUTIVE MAYOR

The Mayor of a Municipality must take all reasonable steps to ensure that in accordance with Section 53 (1) (c.) (ii) of the Local Government: Municipal Finance Management Act (MFMA), 56 of 2003, to ensure that the Municipality service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

NAME: CLLR. ANELE NTSANGANI

EXECUTIVE MAYOR AMATHOLE DISTRICT MUNICIPALITY

SIGNATURE: .....

DATE: 26 JUNE 2026

AMATHOLE
DISTRICT MUNICIPALITY

2026/27
SDBIP

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

AMAHLATHI LOCAL MUNICIPALITY
GREAT KEI MUNICIPALITY
MNQUMA LOCAL MUNICIPALITY
NGQUSHWA MUNICIPALITY
RAYMOND MHLABA MUNICIPALITY